

Appendix

List of institutions which together with Barclays plc, London, hold participations in Holcim Ltd:

- Barclays Global Investors Japan Ltd, Ebisu Prime Square Tower, 1-1-39 Hiroo, Shibuya – Ku, Tokyo 150-8402 Japan
- Barclays Stockbrokers Ltd, 1 Churchill Place, London E14 5HP, UK
- Barclays Global Investors Ltd, 1 Churchill Place, London E14 5HP, UK
- Barclays Bank plc, 1 Churchill Place, London E14 5HP, UK
- Barclays Life Assurance Co Ltd, 1 Churchill Place, London E14 5HP, UK
- Barclays Global Investors (Deutschland) AG, 6 Aplanstrasse, 85774 Unterforhring, Germany
- Barclays Global Investors NA, 45 Fremont Street, San Francisco, CA 94105-2204, USA
- Barclays Global Fund Advisors, 45 Fremont Street, San Francisco, CA 94105-2204, USA
- Barclays Global Investors Canada Ltd, BCE Place, 161 Bay Street, Suite 2500, Box 614, Toronto, Ontario, M5J 2S1, Canada
- Barclays Capital Inc. CT Corporation System, 1 Commercial Plaza, Hartford, Connecticut, 06103, USA
- Barclays Capital Securities Ltd, 1 Churchill Place, London E14 5HP, UK
- Barclays Capital Luxembourg SaRL., 26B Boulevard Royal, Luxembourg L-2449

List of conversion rights, share purchase rights and granted (written) share sales rights (long TRSs)

Name	Strike Price CCY	Number of shares	TD start	TD end	As percentage of total shares outstanding
Holcim	106.4 CHF	3,000,000	Tue 29 Apr 08	Tue 13 May 08	1.14
Holcim	105.6 CHF	2,500,000	Wed 30 Apr 08	Tue 13 May 08	0.95
Holcim	101.9000 CHF	1,131,395	Wed 30 Apr 08	Thu 15 May 08	0.43
Holcim	102.6 CHF	3,000,000	Fri 02 May 08	Tue 13 May 08	1.14
Total		9,631,395			3.65

List of sale positions pursuant to Art. 10 para. 3 b SESTO-SFBC (short TRSs)

Name	Strike Price CCY	Number of shares	TD start	TD end	As percentage of total shares outstanding
Holcim	106.4 CHF	3,000,000	Tue 29 Apr 08	Tue 13 May 08	1.14
Holcim	105.6 CHF	2,500,000	Wed 30 Apr 08	Tue 13 May 08	0.95
Holcim	102.6 CHF	3,000,000	Fri 02 May 08	Tue 13 May 08	1.14
Holcim	101.7000 CHF	53,000	Fri 02 May 08	Fri 16 May 08	0.02
Holcim	62.3885 EUR	4,315,605	Fri 02 May 08	Fri 16 May 08	1.64
Holcim	66.7600 EUR	1,000,000	Thu 24 Apr 08	Wed 14 May 08	0.38
Holcim	101.9000 CHF	1,131,395	Wed 30 Apr 08	Thu 15 May 08	0.43
Holcim	62.8161 EUR	2,000,000	Wed 30 Apr 08	Thu 15 May 08	0.76
Total		17,000,000			6.45