

Report on Payments to Governments

Holcim Ltd

For the year ended December 31, 2023



Report on Payments to Governments Holcim Ltd

For the financial year ended on 31 December 2023

1 About this Report

Disclaimer: This report only relates to payments made by the Holcim Group to State Bodies (as defined below) related to business operations in the mineral, oil or natural gas extraction industry or to the harvesting of timber in primary forests and does not reflect the total business activities of the Holcim Group.

This report on payments to governments 2023 for Holcim Ltd is available on www.holcim.com.

This report aims to provide for enhanced transparency of payments made by the Holcim Group to State Bodies (as defined below) related to business operations in the mineral, oil or natural gas extraction industry or to the harvesting of timber in primary forests.

This report has been prepared in line with Articles 964d to 964i of the Swiss Code of Obligations.

Article 964d of the Swiss Code of Obligation states that “companies that are required by law to undergo an ordinary audit and which are either themselves or through a company that they control involved in the extraction of minerals, oil or natural gas or in the harvesting of timber in primary forests must produce a report each year on the payments they have made to state bodies.”

Holcim Ltd is required by Swiss law to undergo an ordinary audit and draw up consolidated annual accounts. Therefore, Holcim Ltd is required to produce a consolidated report on payments made to State Bodies (as defined below) for the financial year 2023.

2 Definitions

Unless noted otherwise in this report, the following terms have the meanings noted below:

Bonuses means bonuses paid for and in consideration of signature, discovery, production, awards, grants and transfers of extraction rights. This also includes bonuses related to achievement or failure to achieve certain production levels or certain targets, and discovery of additional mineral reserves/deposits.

Dividends means dividends paid to a State Body holding an interest in a consolidated legal entity of the Holcim Group. Dividends paid to a State Body as an ordinary shareholder of a consolidated legal entity of the Holcim Group are excluded as long as the dividends are paid to the State Body under the same conditions as to the other shareholders.

Extractive Operations means all activities carried out by the company in the areas of exploration, prospecting, discovery, development and extraction of minerals, oil and natural gas deposits and the harvesting of timber in primary forests.

Fees means any payments with a fixed amount (i.e. with an amount independent of mining quantities) to State Bodies in consideration for the right to conduct Extractive Operations.

Infrastructure Improvements means payments to State Bodies for the improvement of infrastructure, which, in particular, forms a prerequisite for the supply and use of a specific area (e.g. payments for the construction or expansion of an access road, payments for community projects, such as schools, etc.).

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Production Entitlements means State Bodies' share of production which is generally contracted under a production sharing agreement. This does not include the production share of a State Body owned company where, through its participation, the State Body acts as a partner in a joint venture.

Project means operational activities that are governed by a single contract, license, lease, concession or similar legal agreements, which form the basis for payment liabilities to a State Body. Where several agreements are substantially interconnected, these are considered a single Project.

Royalties means any payments with a variable amount, which depends e.g. on the amount of the extracted raw material or the value of the extracted raw material.

State Body means any national, regional or local authority in a country together with the departments, agencies or businesses controlled by such authority.

Taxes means taxes levied on the income, production or profits of a consolidated subsidiary, excluding taxes levied on consumption such as value added taxes, personal income taxes or sales taxes. These taxes are generally the portion related to Extractive Operations of income taxes paid in the consolidated statement of cash flows of the Holcim Group.

3 Basis of Preparation and Scope

This report includes all payments made by Holcim Ltd and its subsidiaries to State Bodies in the financial year 2023, which

- (i) as a single payment or as a series of related payments, amount to CHF 100'000 or more; and**
- (ii) are related to Extractive Operations.**

This report excludes payments by de-consolidated legal entities as of 31 December 2023 and non-consolidated legal entities (such as those that are accounted for using the equity method) regardless of the amounts paid and also excludes payments to State Bodies related to the processing, marketing and trading of any of the Holcim Group's products. Equally, any donations made, for example in respect of social or community programs, are excluded. Since 2022, the Russian business was excluded from Holcim key performance indicators and classified as "held for sale" due to the ongoing divestment process. In February 2024, Holcim completed the divestment process. As a consequence, payments to State Bodies by the former Russian business are excluded from this report.

Any payments not clearly related to Extractive Operations (e.g. income taxes) have been broken down by ratio to reflect the portion related to Extractive Operations only.

Fees, Infrastructure Improvements, Royalties and Taxes to State Bodies are presented on a cash paid basis during the reporting period. In-kind payments are converted into monetary value at the date of settlement.

Amounts in currencies other than Swiss Franc (presentation currency for this report) have been converted to Swiss Francs based on the average annual foreign exchange rates prevailing at 31 December 2023.

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Due to rounding, numbers presented throughout this report may not add up precisely to the totals provided.

4 Consolidated overview

The consolidated overview discloses the sum of the Holcim Group's payments to State Bodies related to Extractive Operations, broken down by the Holcim Group's regions and per payment type. The overview is based on the location of the receiving State Body.

in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total 2023
North America	79,708	11,150	5,843		96,701
Latin America	22,069	6,280	406		28,755
Europe	76,995	19,815	4,645	236	101,690
Asia, Middle East & Africa ¹	41,846	20,035	14,573	735	77,189
Total 2023	220,617	57,280	25,467	970	304,335

¹In 2023, aligned with Holcim's internal management structure, Asia and Middle East & Africa regions have been merged. The corresponding information for year 2022 has been restated accordingly.

For the financial year 2023, there are no bonuses and no Production Entitlements to report. In addition, for the financial year 2023, Holcim's Group did not pay any dividends to any State Bodies under different conditions compared to the other shareholders and therefore does not have any such dividends to report.

in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total 2022
North America	59,542	10,605	4,292		74,439
Latin America	20,942	5,361	477		26,781
Europe	77,245	18,053	6,839		102,138
Asia, Middle East & Africa	42,744	23,780	21,668	845	89,037
Total 2022	200,473	57,800	33,276	845	292,393

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5 Payments per government

This overview discloses the sum of Holcim's Group's payments to governments related to Extractive Operations in each country and per payment type, including details per location where applicable. The overview is based on the location of the receiving State Body.

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
1. North America	79,708	11,150	5,843		96,701
Canada East	13,099	4,132	5,393		22,624
Canada Revenue Agency					
Various Locations	6,323				6,323
City of Hamilton					
Various Locations	439				439
City of Mississauga					
Various Locations	112				112
City of Ottawa					
Various Locations	111				111
Hamilton-Oshawa Port Authority					
Various Locations			1,265		1,265
Ontario Aggregates Resources Corporation					
Various Locations		4,132			4,132
Quebec Road Tax					
Various Locations			3,064		3,064
Town of Caledon					
Various Locations	166				166
Treasurer City of Toronto					
Various Locations	156				156
Windsor Port Authority					
Various Locations			134		134
VILLE DE SAINT-CONSTANT					
Various Locations	388				388
VILLE DE MONTREAL-EST					
Various Locations Cement	365				365
Various Locations Aggregates	1,827				1,827
Windsor Dock-WPA Wharfage					
Various Locations			116		116
Marine Atlantic					
Various Locations			139		139
TOWNSHIP OF WOODSTOCK					
Various Locations	196				196
TOWN OF WOODSTOCK					
Various Locations	206				206

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
TPA Guaranteed Tonnage					
Various Locations			328		328
TOWN OF BATH					
Various Locations	554				554
Revevue Quebec					
Various Locations	837				837
Toronto Portlands Company					
Various Locations			347		347
CITY OF HAMILTON					
Various Locations	212				212
VILLE DE SAINT -EUSTACHE					
Various Locations	343				343
CITY OF BELLVILLE					
Various Locations	116				116
Municipality County of. Colchester					
Various Locations	218				218
WCI INC					
WCI INC- CARBON TX	530				530
Canada West	17,649	7,018	451		25,118
Alberta Tax & Revenue Administration					
Various Locations	1,938				1,938
Canada Revenue Agency					
Various Locations	11,447				11,447
City of Abbotsford					
Abbotsford Central Aggregates	167				167
Abbotsford Sand & Gravel (3A20)		161			161
Ward Road (3A00)		313			313
Sumas Shale (3B10)		139			139
City of Calgary					
Spyhill	241				241
Stoney Trail (3D21)	250				250
Spyhill (3D20)	363				363
District of Pitt Meadows					
Pitt River Quarry (3A01)		365	451		815
District of West Kelowna					
Westlake pit	218				218
Minister of Finance					
Texada Quarry (3B00)	169				169
Minister of Finance, Alberta					
BLV Stoney Trail (3D21)		4,610			4,610

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Sturgeon County					
NAB - multiple	263				263
Rural Municipality of Rockwood					
Stonewall - Manitoba	463				463
Minister of Finance - Manitoba					
Stonewall - Manitoba	119				119
Brazeau County					
NAB - multiple	152				152
RM of Usborne					
Watrous Pit (3L37)		1,137			1,137
City of Abbotsford					
SUMAS Shale Ltd	106				106
MD of Bighorn					
Exshaw Cement Plant	1,753				1,753
Minister of Finance Mineral					
Texada Quarry (3B00)		294			294
USA	48,959				48,959
State of Kansas					
Corporate Office	108				108
State of Louisiana					
Corporate Office	1,303				1,303
State of Maryland					
Corporate Office	557				557
State of Massachusetts					
Corporate Office	1,454				1,454
State of Arkansas					
Corporate Office	141				141
State of Missouri					
Corporate Office	165				165
State of Indiana					
Corporate Office	558				558
State of Oklahoma					
Corporate Office	556				556
State of Tennessee					
Corporate Office	1,941				1,941
State of Minnesota					
Corporate Office	2,878				2,878
State of Ohio					
Corporate Office	875				875

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
State of Connecticut					
Corporate Office	425				425
State of Colorado					
Corporate Office	1,105				1,105
State of Alabama					
Corporate Office	543				543
State of Texas					
Corporate Office	3,569				3,569
State of Utah					
Corporate Office	422				422
State of Georgia					
Corporate Office	1,386				1,386
State of Pennsylvania					
Corporate Office	1,000				1,000
State of Illinois					
Corporate Office	2,360				2,360
State of Wisconsin					
Corporate Office	155				155
State of Virginia					
Corporate Office	237				237
State of Nebraska					
Corporate Office	449				449
State of North Dakota					
Corporate Office	164				164
State of New Jersey					
Corporate Office	317				317
District of Columbia					
Corporate Office	425				425
State of North Carolina					
Corporate Office	1,009				1,009
State of Oregon					
Corporate Office	829				829
State of Michigan					
Corporate Office	1,506				1,506
State of California					
Corporate Office	117				117
Pontotoc County					
Ada Plant	163				163
State of Florida					
Corporate Office	119				119

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
State of Idaho					
Corporate Office	427				427
Ste. Genevieve County Missouri					
Ste. Gen Plant	3,843				3,843
Ellis County Texas					
Midlothian Plant	549				549
Cook County Illinois					
Corporate Office	129				129
State Mississippi					
Corporate Office	207				207
Morgan County Utah					
Devil's Slide Quarry	127				127
Federal					
Corporate Office	10,222				10,222
New York City					
Corporate Office	321				321
Town of Coeymans					
Ravena Plant	767				767
Orangeburg County South Carolina					
Holly Hill Plant	448				448
Fremont County Colorado					
Portland Plant	436				436
State of Rhode Island					
Corporate Office	134				134
Mobile County Alabama					
Theodore plant	130				130
Charleston County South Carolina					
Charleston Terminal	124				124
City of Canfield					
Corporate Office	147				147
State of Montana					
Corporate Office	298				298
Massac County Illinois					
Joppa Plant	110				110
State of Maryland					
Corporate Office	1,602				1,602
State of Pennsylvania					
Corporate Office	230				230
State of Virginia					
Corporate Office	630				630

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
McHenry County Illinois					
McHenry	153				153
Prince George's County Maryland					
Greenbelt	153				153
Washington County Minnesota					
Newport	142				142
Kane county Illinois					
Elburn	132				132
Jefferson County West Virginia					
Harpers Ferry	191				191
Montgomery County Maryland					
Rockville	121				121
Prince William County Virginia					
Dumfries Ready Mix	126				126
State of Nebraska					
Corporate Office	226				226
2. Latin America	22,069	6,280	406		28,755
Colombia	352	637			988
Agencia Nacional de Minería					
Nobsa		413			413
Direccion de Impuestos y Aduanas Nacionales					
Nobsa	352				352
Municipio de Iza					
IZA		224			224
Ecuador	17	4,524	406		4,947
Servicio de Rentas Internas					
Cenaca	5	4,305	75		4,385
Other Minorities	11	110	159		279
Gobierno Autónomo Descentralizado de Daule					
Daule			171		171
Gobierno Autónomo Descentralizado de Quito					
Pifo / Sigsipamba	1	110	2		112
El Salvador		981			981
Local Governments - Metapán City Hall					
El Colorado quarry		423			423
El Zapote quarry		271			271
La Esperanza quarry		286			286
Mexico	14,528				14,528
Tesorería de la Federación					
Not attributable to Projects	306				306

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Servicio de Administración Tributario (SAT) Not attributable to Projects	8,614				8,614
Pagos a Gobiernos estatales Not attributable to Projects	5,608				5,608
Nicaragua	7,172	138			7,311
Direccion general de Ingresos El Boqueron & Cofradia	7,172	138			7,311
3. Europe	76,995	19,815	4,645	236	101,690
Austria	572				572
Finanzamt für Großbetriebe Mannersdorf and Retznei	572				572
Azerbaijan	1,275				1,275
Vergilər Nazirliyi yanında Bakı şəhəri Lokal Gəlirlər Departamenti Shahgaya	1,275				1,275
Belgium	2,461				2,461
Administration Communale de Mons Obourg	585				585
Administration Communale de Lessines Ermitage	272				272
Team Recettes Précompte Professionnel Mons 2 Obourg	1,605				1,605
Bulgaria	2,148		1,489		3,637
National Revenue Agency Not attributable to Projects	2,148				2,148
Ministry of Energy Not attributable to Projects			1,489		1,489
Croatia		184			184
Ministarstvo financija Not attributable to Projects		184			184
Czech Republic	3,244	149	286		3,679
Český báňský úřad Cizkovice		149			149
FU Libochovice Cizkovice	809				809
Ústecký kraj Cizkovice			286		286
Specializovaný finanční úřad Čížkovice	2,435				2,435

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
France	29,708				29,708
Direction des Finances Publiques (DGFIP)					
Not attributable to Projects	29,708				29,708
Germany	1,122	801	1,270		3,194
Finanzamt Gießen					
Medenbach	493				493
Kreis Steinburg					
Lägerdorf			248		248
Gemeinde Zeithain					
Zeithain	423				423
Gemeinde Dotternhausen					
Dotternhausen	53	801			855
Gemeinde Breitscheid					
Medenbach	152				152
Kreis Warendorf					
Beckum			108		108
Landesamt für Natur, Umwelt und Verbraucherschutz Nordrhein - Westfalen					
Stenden, Vorst, Willich und Kaarst			235		235
Gemeinde Malsch					
Malsch			254		254
Stadtverwaltung Friedrichsdorf					
Saalburg			425		425
Verbandsgemeinde Jockgrim					
Rheinzabern					
Greece	2,638	5,224	72		7,933
Decentralized Administration of Macedonia-Thrace					
Meseo Aggregates		1,505	39		1,544
Decentralized Administration of Thessaly					
Aliveri Aggregates		605	14		619
Grasidia Limestone		105			105
Vitzogreko Aggregates		163			163
FAE Athinon					
Giali Industrial minerals- pumice	2,409				2,409
Altsi	229				229
Municipality of Aliveri					
Aliveri Aggregates		185			185
Aliveri Industrial minerals		299			299
Municipality of Nisyros					
Giali Industrial minerals- pumice		2,047	19		2,066

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Municipality of Oreokastro Meseo Aggregates		198			198
Municipality of Corinth Athikia		117			117
Italy	267		633		900
Parco Sud Pioltello Peschiera Pioltello Peschiera			140		140
Comune di Cassago Rio Gambaione			175		175
Comune di Gorla Gorla					
Comune di Ternate (VA) Faraona Ternate	267		212		479
Comune di Travedona Monate (VA) Faraona Travedona			107		107
Moldova	976				976
Ministry of Finance - State Tax Service Rezina	976				976
Poland	2,792	4,277	784	236	8,089
Dolnośląskie biuro geodezji Dolny Śląsk			114		114
Narodowy Fundusz Ochrony Środowiska i Gospodarki Wodnej Not attributable to Projects		1,768			1,768
Regionalna Dyrekcja Lasów Państwowych Kraków KOSD			318		318
Regionalna Dyrekcja Lasów Państwowych Szczecinek Żwirownie Północ			119		119
Starostwo Powiatowe Żnin Kujawy	381				381
Urząd Gminy Barcin Kujawy	1,386	887			2,273
Urząd Gminy Biały Bór Sępólno, Lisia Jama		230			230
Urząd Gminy Krzeszowice Dubie		158			158
Urząd Gminy Legnickie Pole Lubień		138			138
Urząd Gminy Lipnica Ostowite, Gliśno	130	409			539

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Urząd Gminy Małogoszcz Małogoszcz	283	188			471
Urząd Gminy Morawica Radkowice	221				221
Urząd Gminy Sitkówka Nowiny Radkowice	171	327			497
Urząd Gminy Sulików Sulików	221	174			394
Urząd Marszałkowski Województwa Kujawsko- Pomorskiego Kujawy			232		232
Gmina Zabierzów KOSD				236	236
Romania	1,675	2,698	111		4,483
Bugetul de stat					
Various Locations Cement	273				273
Various Locations Aggregates	1,174				1,174
Clay Quarry Stoenesti	12	26			37
Gypsum Quarry Boteni	5	15			20
Limestone Quarry Alesd - Subpiatra	38	177			215
Limestone Quarry CpLung - Mateias	69	193			262
Limestone Quarry Turda -Sandulesti	39	19			58
Marl Quarry Alesd - Hotar	8	39			48
Sand & Gravel Pit Corbii Mari	7	15			21
Sand & Gravel Pit Stancesti	6	20			27
Sand & Gravel Neudorf	20	2			22
Sand Quarry Alesd Hotar Vest	16	7			23
Sand & Gravel Salcioara	8	26			34
Bugetul local					
Clay Quarry Stoenesti		102			102
Gypsum Quarry Boteni		60			60
Limestone Quarry Alesd - Subpiatra		708	40		748
Limestone Quarry CpLung - Mateias		774	4		778
Limestone Quarry Turda -Sandulesti		77	41		119
Marl Quarry Alesd - Hotar		158	15		173
Sand & Gravel Pit Corbii Mari		59	11		70
Sand & Gravel Pit Stancesti		82			82
Sand & Gravel Neudorf		7			7
Sand & Gravel Salcioara		104			104
Sand Quarry Alesd Hotar Vest		27			27

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Serbia	1,334	801			2,134
Ministry of Finance, Treasury and Administration					
Beocin	1,227				1,227
Municipality of Beocin					
Beocin	107				107
Marl Quarry Filijala		271			271
Municipality of Sremska Mitrovica					
Limestone Quarry Mutalj		155			155
Municipality of Sremska Kamenica National park					
Limestone Quarry Mutalj		108			108
Municipality of Batočina					
Quarry Batočina		267			267
Spain	350				350
Ayuntamiento de Carboneras					
La Mezquita	350				350
Switzerland	135	5,284			5,419
Finanzamt Feldkirch (Austria)					
Not attributable to Projects	135				135
Commune de Biere					
Biere		625			625
Commune d'Eclépens					
Eclépens		619			619
Gemeinde Büsingen					
Schaffhausen		225			225
Gemeinde Hohentengen					
Hüntwangen		632			632
Gemeinde Kirchberg					
Kirchberg		491			491
Gemeinde Mülligen					
Mülligen		942			942
Gemeinde Untersiggenthal					
Siggenthal		216			216
Gemeinde Villigen					
Siggenthal		842			842
Gemeinde Würenlingen					
Siggenthal		398			398
Ville de La Sarraz					
La Sarraz		294			294

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
United Kingdom	26,298	398			26,695
Blaby District Council					
Croft	280				280
Cornwall UA					
Greystones, Kessel	123				123
East Staffordshire DC					
Newbold & Uttoxeter	1,134				1,134
East Lindsey District Council					
Woodhall spa	139				139
Environment Agency					
Not attributable to Projects					
Her Majesty's Revenue & Customs (Corporation tax UK)					
Not attributable to Projects	13,776				13,776
Her Majesty's Revenue & Customs (Employers NI contributions)					
Not attributable to Projects	5,971				5,971
Highland Unitary Authority					
Glensanda	494				494
Huntingdonshire District Council					
Little Paxton	188				188
Lancaster County Council					
Back Lane	319				319
Mendip District Council					
Colemans & Torr	901				901
Mid Devon District Council					
Westleigh	190				190
North Lanarkshire Council					
Croy & Duntilland	183				183
North West Leicestershire District Council					
Bardon Hill	1,006				1,006
Plymouth Unitary Authority					
Moorcroft	227				227
Sedgemoor District Council					
Callow	290				290
Shropshire UA					
Haughmond Hill (CYB)					
Staffordshire Moorlands District Council					
Caudlon Low and Caudlon cement works	184				184
The Crown Estate (Marine royalties)					
Shoreham & Portsmouth Wharf		398			398

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
South Lakeland DC Holme Park, Holmescales	132				132
Central Bedfordshire Church ways, Double Arches, Grovebury, Munday's Hill	264				264
Peterborough Pode Hole	204				204
Cotswold DC Kempsford	162				162
West Lothian UA KRM Concrete	131				131
4. Asia, Middle East & Africa	41,846	20,035	14,573	735	77,189
Asia	11,045	12,752	2,064		25,861
Australia	4,521	4,543	2,064		11,128
Australian Taxation Office Not attributable to Projects	1,848				1,848
ACT Revenue Office Not attributable to Projects			158		158
Balina Shire Council Teven (Fox's) Quarry		113			113
Blacktown City Council Not attributable to Projects			276		276
Office of State Revenue NSW Not attributable to Projects	1,478				1,478
Department of Agriculture Fisheries Sunrock & Bli Bli Quarry		2,327			2,327
Department of Jobs Precincts Not attributable to Projects		808			808
Department of Lands WA Not attributable to Projects			193		193
Department of State Development Not attributable to Projects		647			647
Department of Mines Industry Regulation Not attributable to Projects		270			270
EPA Licence Administration SEC Not attributable to Projects			230		230
Gold Coast City Council Not attributable to Projects			372		372
Ipswich City Council Not attributable to Projects			385		385

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Office of State Revenue Queensland Not attributable to Projects	945				945
Queanbeyan City Council Cooma Road Quarry		248			248
State Revenue Office of Victoria Not attributable to Projects	249				249
Sunshine Coast Regional Council Bli Bli Quarry		129			129
Queensland Urban Utilities Not attributable to Projects			261		261
Toowoomba Regional Council Not attributable to Projects			189		189
India¹	3,229	8,209			11,439
Government of India Shella, Meghalaya, India	3,229	8,209			11,439
China	3,294				3,294
Dujiangyan City Tax Service, State Taxation Administration Dajianbao West Section Limestone Mine	2,219				2,219
Jiangyou City Tax Service, State Taxation Administration Majiaoba Zhangbagou Limestone Mine	1,075				1,075
Middle East & Africa	30,801	7,283	12,509	735	51,327
Algeria	5,024	2,366		735	8,125
Agence Nationale des activités minières Chouf Amar		825			825
Djemmoura		560			560
Guttaia		256			256
Mascara		726			726
Direction des grandes entreprises Not attributable to Projects	4,872				4,872
Trésor Public Chouf Amar				275	275
Djemmoura				159	159
Mascara				215	215
Direction de l'environnement Msila	152			85	237
Egypt	22,354		7,330		29,683
Egyptian Tax Authority Not attributable to Projects	22,354				22,354

¹ Paid by entities located in India and controlled by LafargeHolcim Bangladesh Limited

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
National Services Department Mining Amounts paid to army for the explosion and raw material extraction from the quarry			7,330		7,330
Iraq Federal Government of Iraq Karbala Cement Manufacturing Ltd.(KCML) Clay & Limestone			2,020		2,020
Kurdistan Regional Government Bazian Cement Company LTD. (BAZ) clay & Limestone			1,455		1,455
			564		564
Jordan Energy & Minerals Regulatory Commission Quarries of Rashadiyah Plant		360			360
		360			360
Kenya County government of Kilifi Vipingo	1,842		2,721		4,563
			374		374
County government of Mombasa Vipingo			456		456
Kenya Revenue Authority Vipingo/Bamburi N quarry	1,842				1,842
Ministry of Mining Vipingo/Bamburi N quarry			1,891		1,891
Nigeria Federal inland Revenue Service Ashaka	266	223			489
	114	61			175
Ministry of Mines and Steel Development Ewekoro	152	162			314
South Africa Government - Corporate tax and Mineral Royalties Not attributable to Projects	829				829
	829				829
Tanzania Ministry of land Songwe 2		319	402		721
			402		402
The mining commission Songwe 2		319			319
Uganda Uganda Revenue Authority Not attributable to Projects	487	1,450	36		1,974
	378				378
Directorate of Geological Survey and Mines Hima & Dura		1,450	36		1,487

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Ministry of Local Government Not attributable to Projects	110				110
United Arab Emirates Fujairah Natural Resources Corporation Not attributable to Projects		2,565 2,565			2,565 2,565

Cover image: Generali Tower in Milan, Italy, built by Zaha Hadid Architects with Holcim; Photography by Hufton + Crow

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